

Medallia

# Digital Experience Trends to Watch in 2024



 Adobe Medallia

# Today's Presenters



## **Andrew Custage**

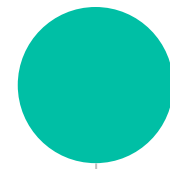
Head of Market Research Insights,  
Medallia



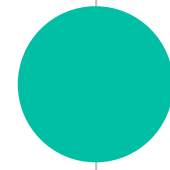
## **Bruce Richards**

Industry Strategy and Marketing  
Lead - Retail & Consumer Goods,  
Adobe

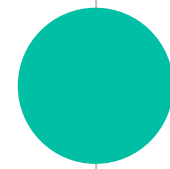
# Session Contents



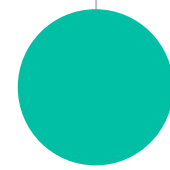
Introductions



Trend #1: Customer experience as buying criteria



Trend #2: Digital as a key part of every shopping experience



Trend #3: Using digital to capture younger buyers

# Medallia + Adobe

Cross-channel view of **all digital interactions** by **combining behavioral and feedback signals** to deliver great customer experiences

**KEY BUSINESS OUTCOMES:  
INCREASE ACQUISITION, CONVERSION, & REPEAT ENGAGEMENT**

**Trend #1:**  
Customer experience  
as buying criteria



## Insight #1:

Economic challenges means CX matters more than ever



# Adaptation to inflation has driven a variety of shopper behaviors

Large proportions are turning to more substitutes and more price research.

## % Agreeing with 2023 shopping behavior changes

For each of the following, select the choice that best represents your feelings; % selecting 4-5 on a 1-5 agreement scale.

I am doing more research now than I did previously to find out which store has the best prices for things I need

56%

I am doing more research now than I did previously to see if there will be a large price difference buying something online vs. going to the store for it

55%

Compared to last year, I am now more often shopping for off-brand / knock off products instead of the brand-name version

50%

Compared to last year, I am more willing to buy things online (even if normally I would go in-person for those items)

47%

I am now more often looking to see the price difference of buying food directly from a restaurant / store vs. using a service like DoorDash, Uber Eats, Instacart, etc.

45%

Compared to last year, I am more willing to buy things in-person (even if normally I would go online for those items)

42%

Compared to last year, I am now more often shopping for second-hand / used products instead of new ones

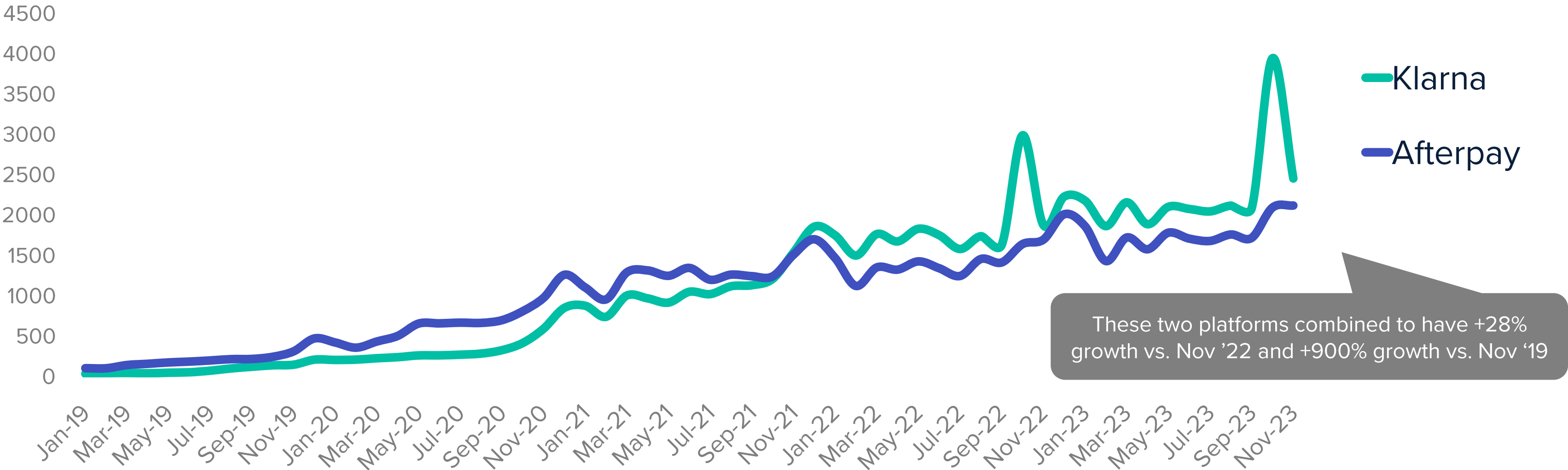
41%

# Buy Now, Pay Later continues to grow in use, though not at its astronomical pace in '20-'21

Leading platforms like Klarna and Afterpay still are holding on to a more than 9x growth level vs. four years ago.

## Spend on select BNPL Platforms

Indexed Sales by Quarter (100 = On par with Afterpay in Jan 2019)



These two platforms combined to have +28% growth vs. Nov '22 and +900% growth vs. Nov '19

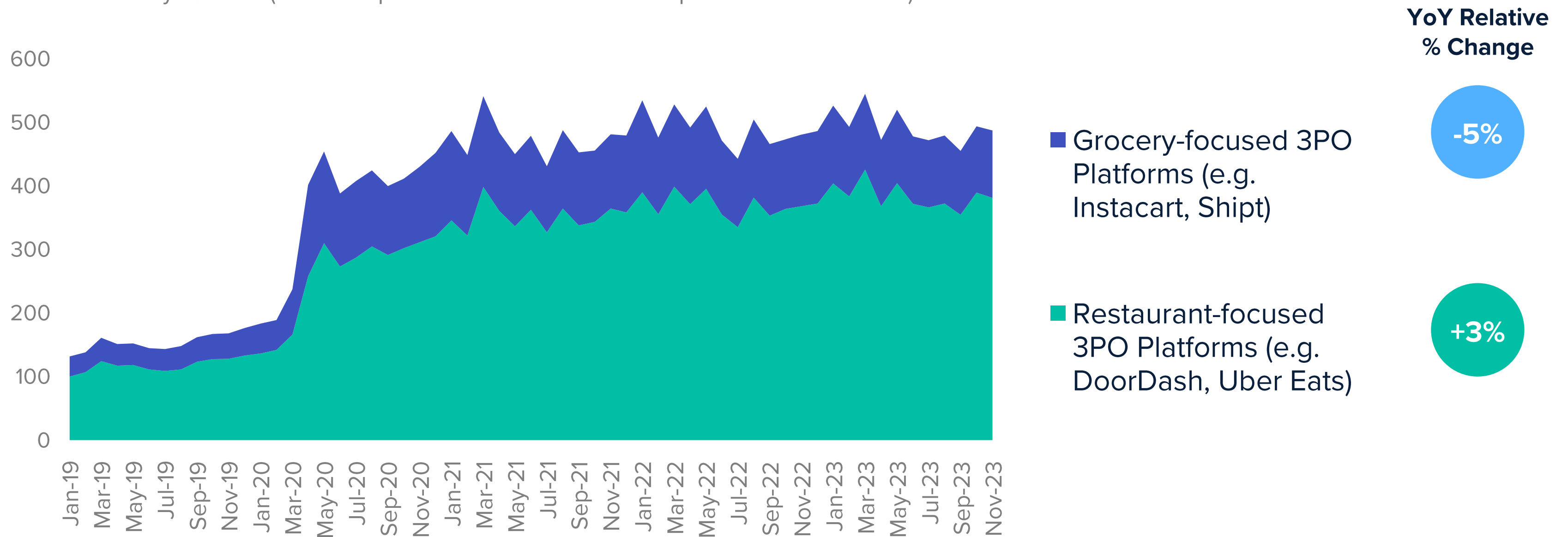


# Food ordering is still holding steady despite consumers saying they're cutting back

Total spend on 3rd parties is close its highest levels ever (even including pandemic heights). Restaurant-focused platforms are faring better than grocery ones.

## Spend on Food / Bev 3<sup>rd</sup> Party Ordering Platforms

Indexed Sales by Quarter (100 = On par with restaurant-focused platforms in Jan 2019)



# Brands don't get a free pass on eroding customer experience

Larger proportions of shoppers have had skeptical or disappointed views on how brands have been treating them recently (and only a third having positive views).

## % Agreement: the current state of the shopping experience

For each of the following, select the choice that best represents your feelings; % selecting 4-5 on a 1-5 agreement scale.

Compared to last year, I am more willing to speak up or provide feedback if a company is providing me with a poor experience

52%

This year, I have given up on making a purchase due to receiving poor service

33%

Companies today seem to be taking shortcuts that are making the customer experience worse

50%

Stores are using higher costs or labor shortages as an excuse to provide worse customer service

48%

Companies are doing a better job considering the unique needs and preferences of each individual customer than they were a year ago

32%

When interacting with brands, I feel the experience is more personalized now than a couple of years ago

32%

I notice better customer service when interacting with brands that charge higher prices

30%

## Insight #2:

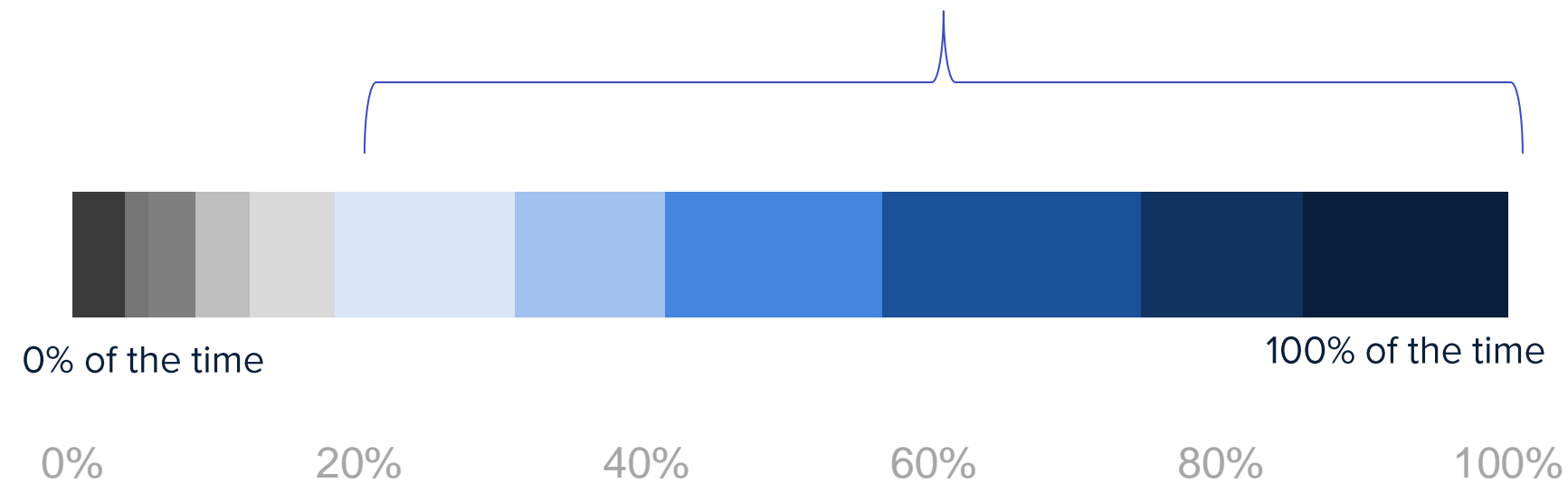
Personalization is a key differentiator — both on and offline



# Consumers often choose brands based on personalization

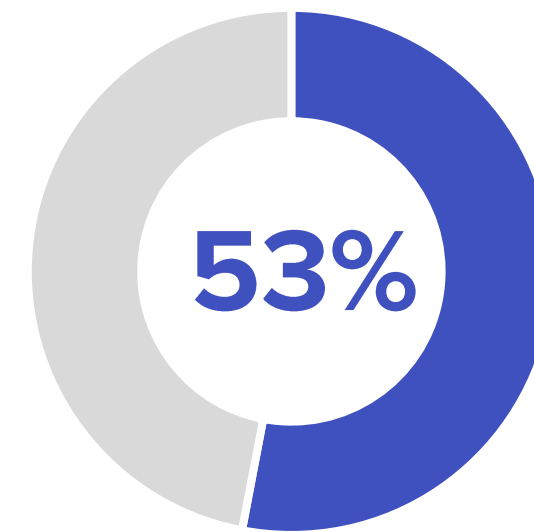
82%

say “personalized experiences” drive their choice of brand in at least half of shopping situations



% of respondents, by how often they choose a brand over others due to it offering “more personalized experiences”

From Medallia Market Research August 2023 Personalization Survey (n = 2,001)  
“How often do you feel a company that provides more personalized experiences gets you to choose them, or spend more with them, instead of choosing a competitor?”



of customers believe companies should use elements of **personalization in most or all interactions**

From Medallia Market Research August 2023 Personalization Survey (n = 2,001)  
“If always possible, how often would you want a brand to use elements of personalization when they interact with you?” % selecting “often / more than half of the time” or selecting “every time”

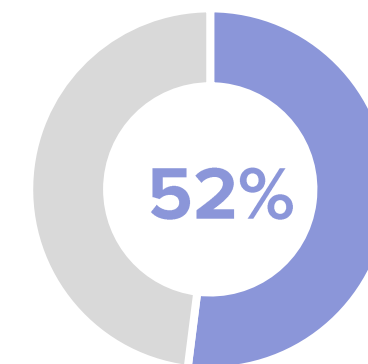
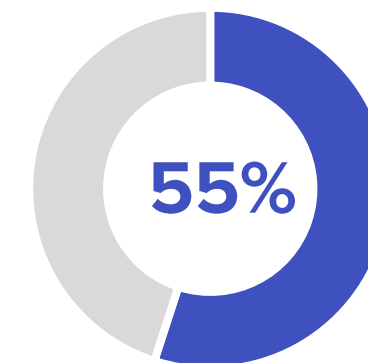
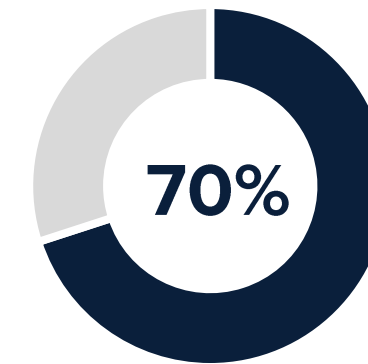
## ...and brands are regularly falling short

“Companies could do more to make interactions with customers feel more personal”

“I have experienced a company asking me for information about myself multiple times and then never doing anything useful with it”

“I have had a past experience where a brand has said they will provide a highly personal experience but then failed to deliver on it”

**% Agreeing**

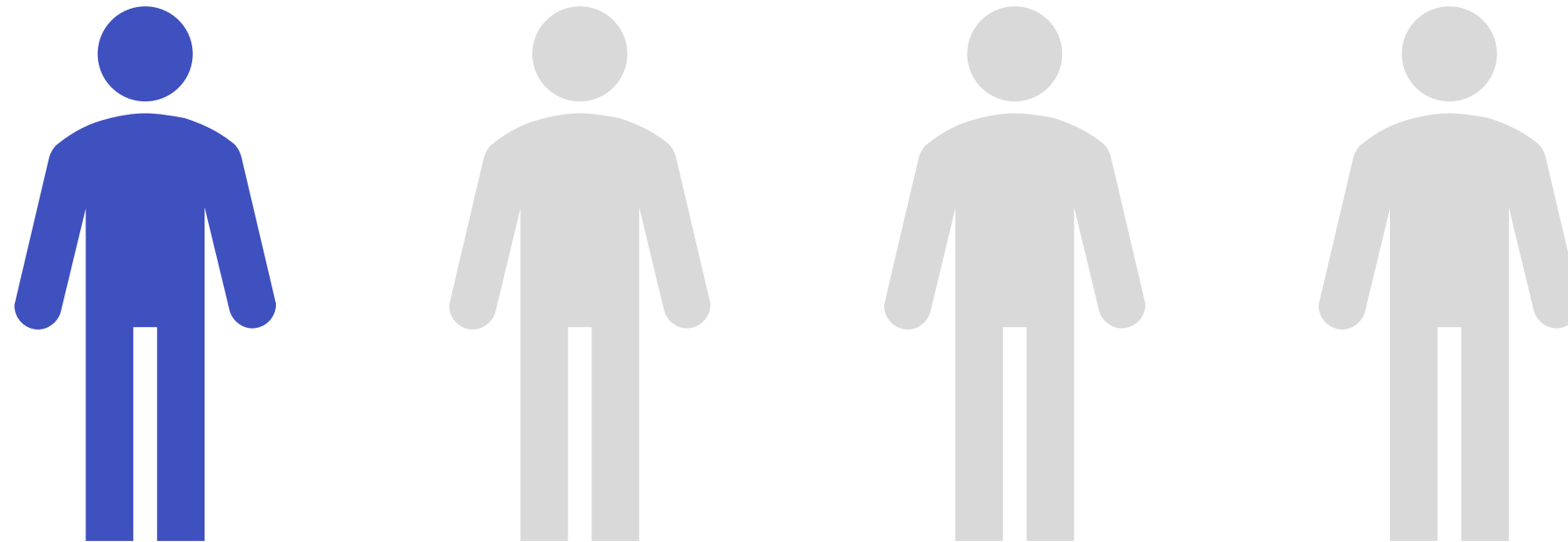


From Medallia Market Research August 2023 Personalization Survey (n = 2,001). “For each of the following, select the choice that best represents your feelings”. % selecting agree or strongly agree (4 or 5) on 1-5 scale

Only a minority of brand interactions leave consumers feeling it was personalized

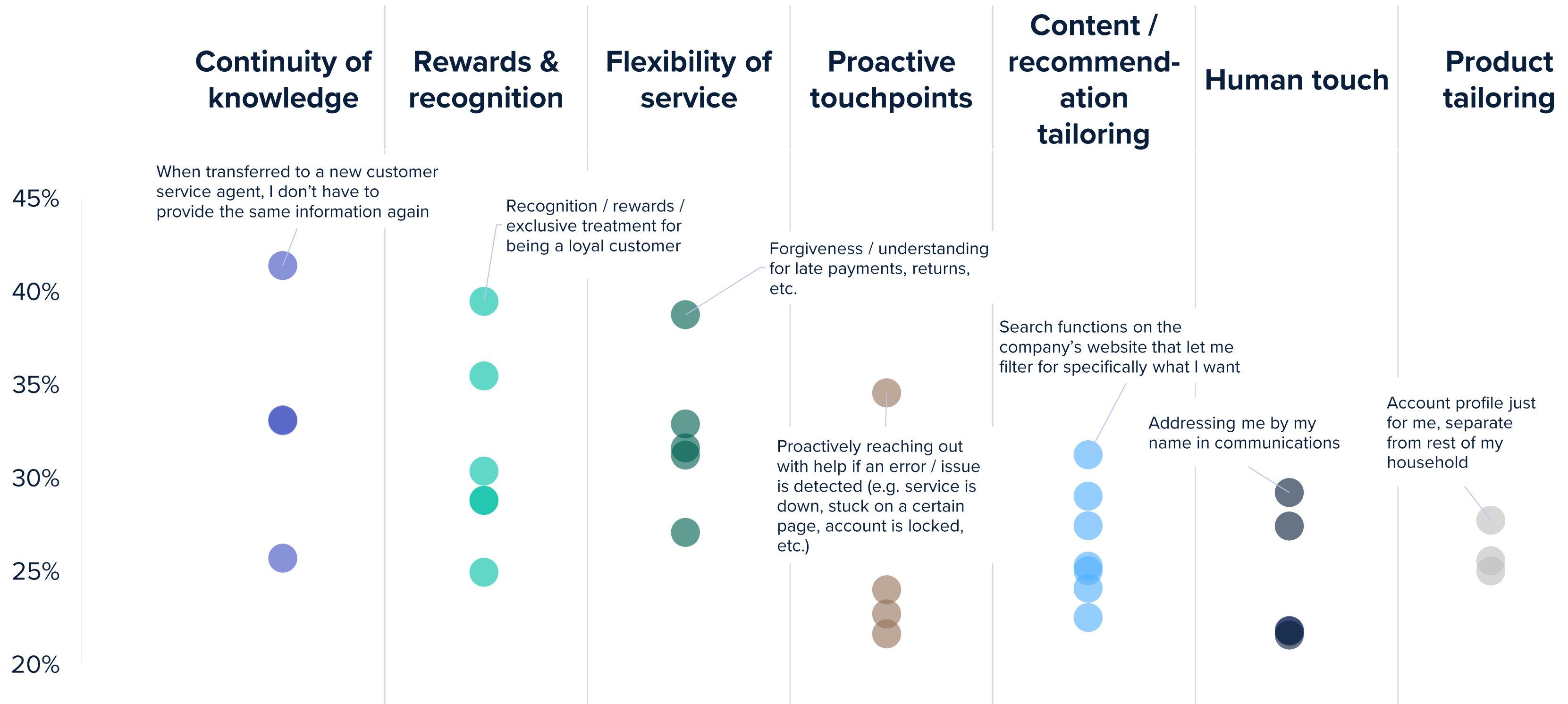
Only 26%

rate the **level of personalization** in their last company interaction as a 9 or 10 on a 0-10 scale



# Critical elements of personalization: continuity of knowledge and rewards / recognition

% saying element has a “strong positive effect” on their experience. Select named out of 34 elements asked (dot for each)



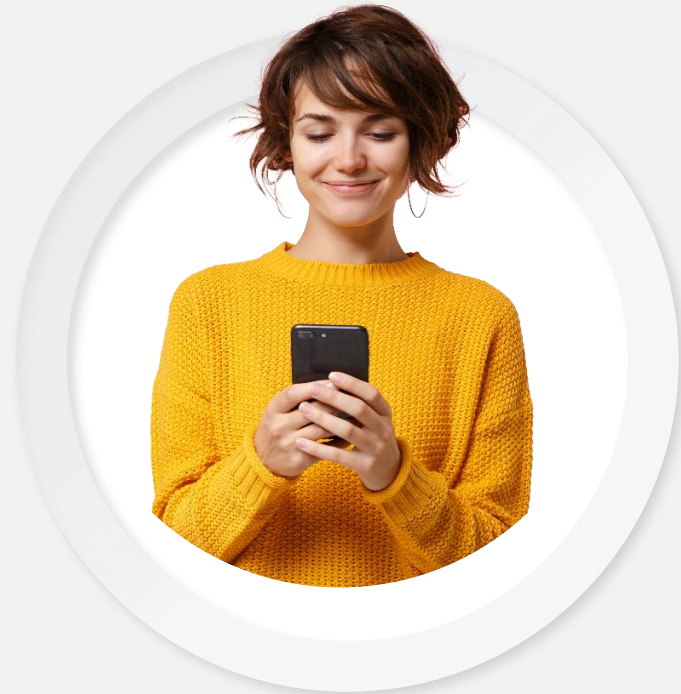
From Medallia Market Research August 2023 Personalization Survey (n = 2,001) “Personalization when a company interacts with a customer can involve many things. Some possibilities are below. For each of them, please rate the extent to which they are likely to improve the experience for you.”

Leading brands personalize at scale by building differentiated capabilities in unified data, tailored content, and omni journey orchestration

## PERSONALIZED EXPERIENCES

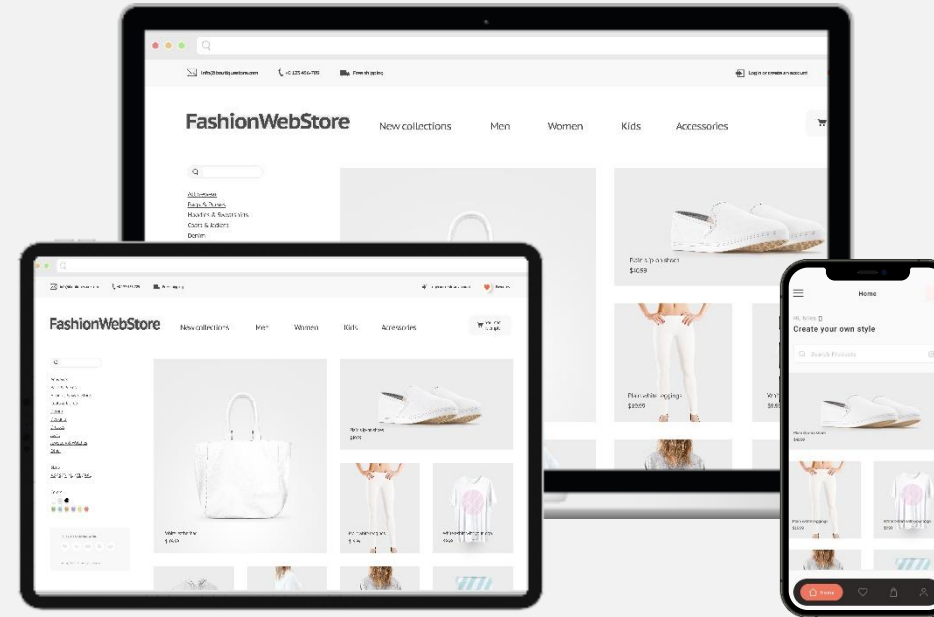
Delivering the right experience at the right time to every customer in the right context and channel

### Unified Data & Insights



- Real-time 360 customer data & signals
- Responsible data management
- AI/ML predictive models/algos

### Content & Collaboration



- Streamlined content creation & workflow
- Modular content, intelligently assembled
- Seamless content re-use

### Orchestrated Journeys



- Coordinated cross-channel journeys
- Real-time, behavior-triggered, contextual
- Advanced decisioning/next best experience

### Org & Operating Model

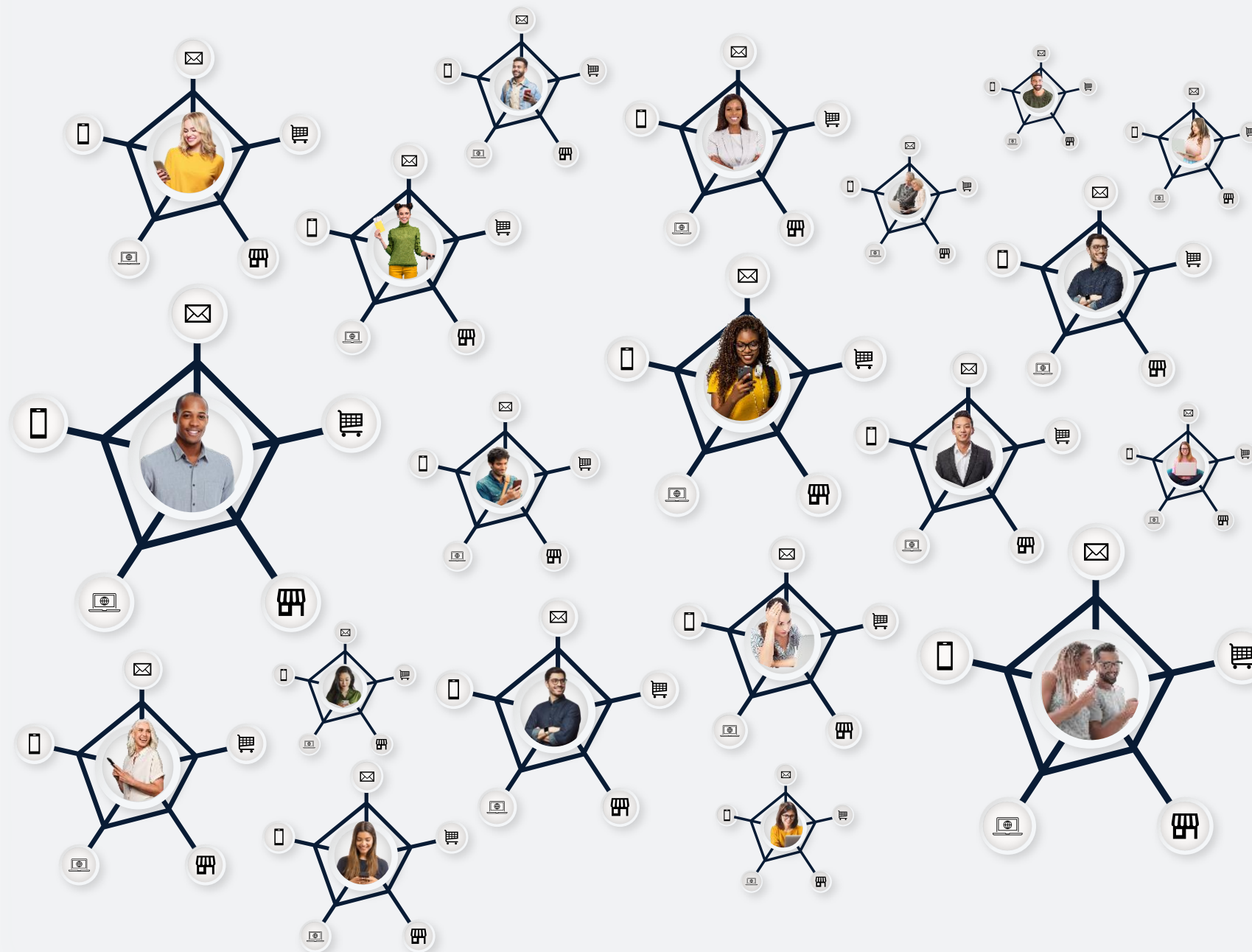


Personalization at Scale (P@S) is a strategy to deliver contextually relevant experiences for every customer across all interactions and channels

**Personalization** is delivering a tailored, relevant experience to the right customer on the right channel

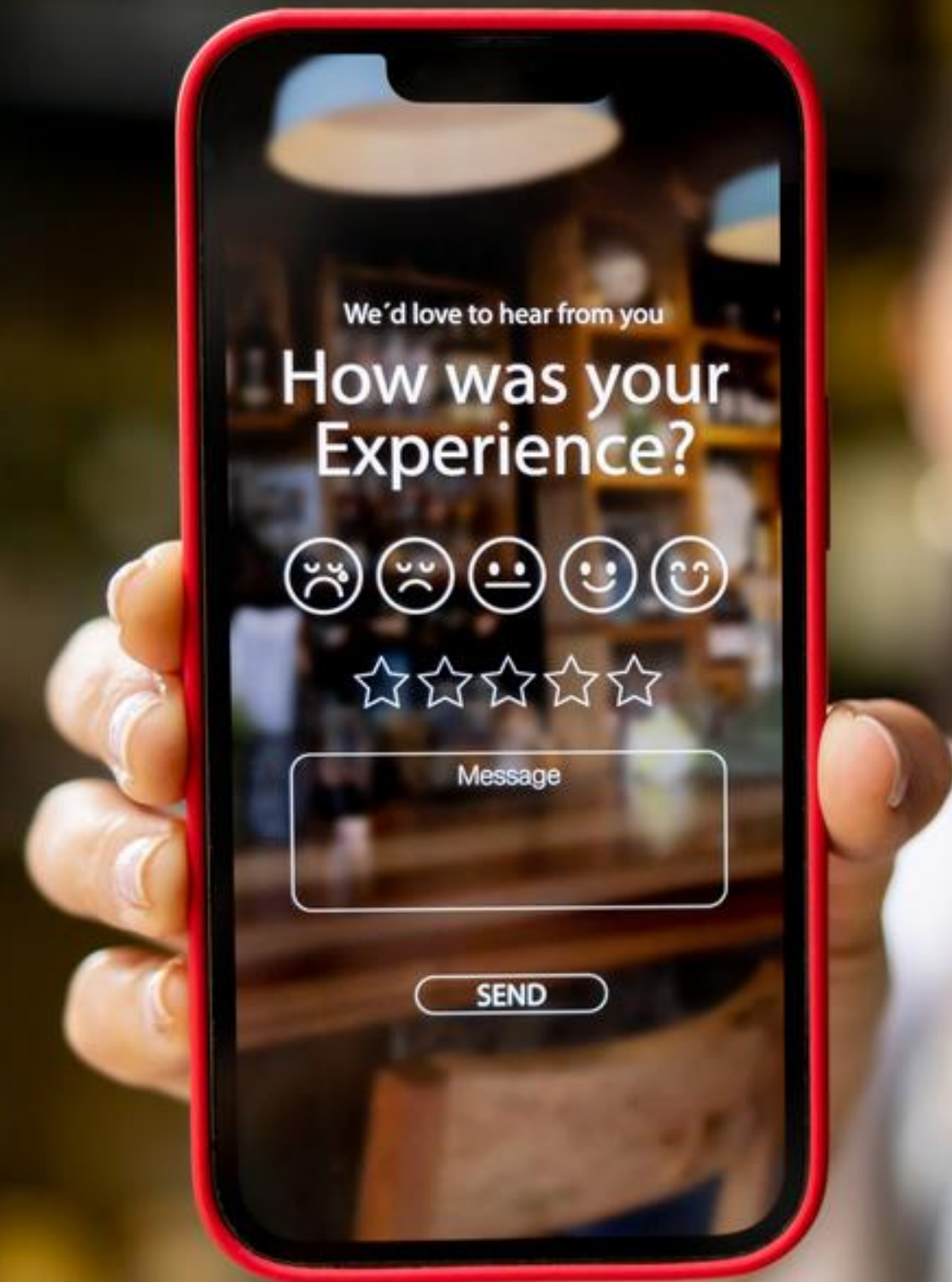


**Personalization at Scale** is being able to do that for every customer on every channel in real time

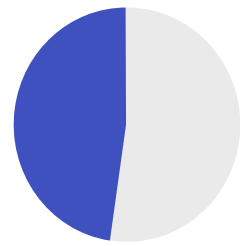


## Insight #3:

The role of AI in  
personalization & CX



# AI promises new efficiencies – with focuses beyond just GenAI



**Easily explore and visualize new concepts**

**45%** expected time savings

*[Source: Adobe Economic Impact of GenAI Survey](#)*



**Optimize audiences and journey designs**

**36%** expected time savings

*[Source: Adobe Economic Impact of GenAI Survey](#)*



**Measure content and campaign performance**

**32%** expected time savings

*[Source: Adobe Economic Impact of GenAI Survey](#)*

# Consumer reactions to what might be needed to implement personalization features

## % Expressing Concern / Opposition

More AI-driven interactions

24%

Preference assumptions based on group stereotypes

24%

Excluding customers from messaging they may have wished they had

23%

Lengthy collection process for individualized preferences

20%

From Medallia Market Research August 2023 Personalization Survey (n = 2,001)  
“For companies to personalize the experience they deliver to you in the future, it may require some changes from how they interact with you today. For each of the following, please share your view on how accepting you would be with companies doing these things in order to deliver a more personalized experience.”  
% selecting 1-2 on a 1-5 scale of support level.

## Trend #2:

Digital is increasingly a part of every journey



## Insight #1:

Digital is a key part of every shopping experience, even post-COVID



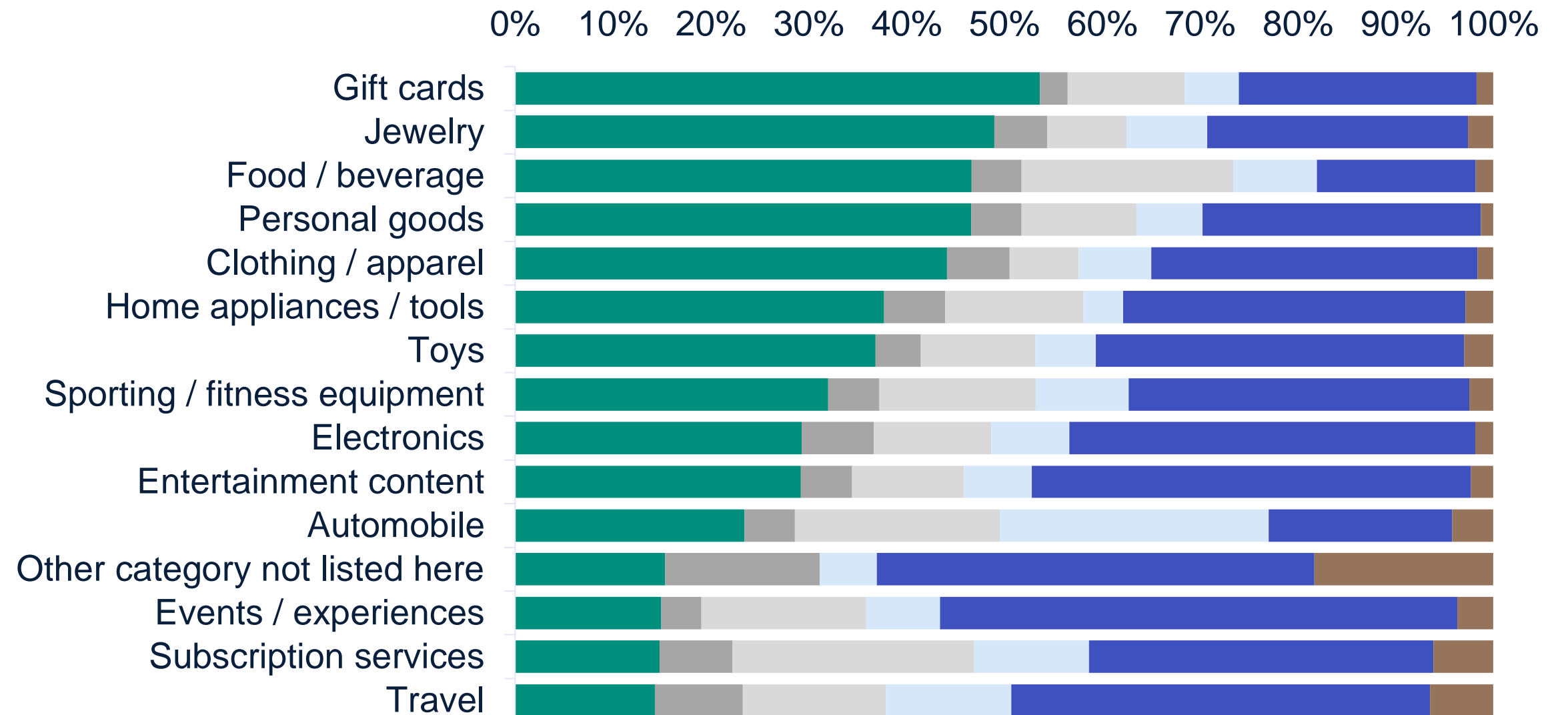
# Omnichannel paths are still common for big retail events

For many retail categories, barely more than half of shoppers had a solely in-person journey on events like Black Friday or Cyber Monday.

## Shopper journey paths for Black Friday / Cyber Monday shopping, by product type

For the types of items you expect to shop for on Black Friday / Cyber Monday this year, how do you think you will shop for each of them? Select the choice that best applies

- Browse and buy in-store
- Browse online and buy in-store
- Browse and buy online for in-store / curbside pickup
- Browse in-store and buy online for delivery
- Browse and buy online for delivery
- Other

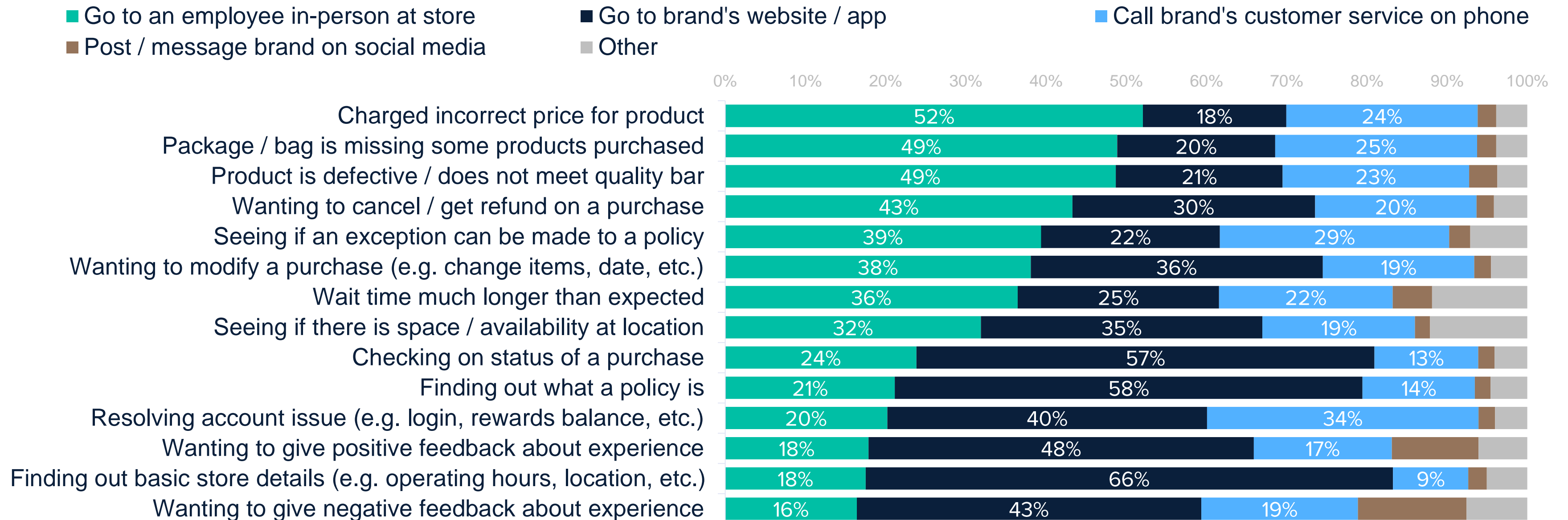


# Many price or product issues still preferred to be resolved in-person, but digital is big for others

Information seeking skews toward Online service

## Preferred service route based on situation

% of respondents; simple average of In-Person and Online shoppers for retails & restaurants studied





## Insight #2:

Mobile phones are the  
key connector between  
digital + the world

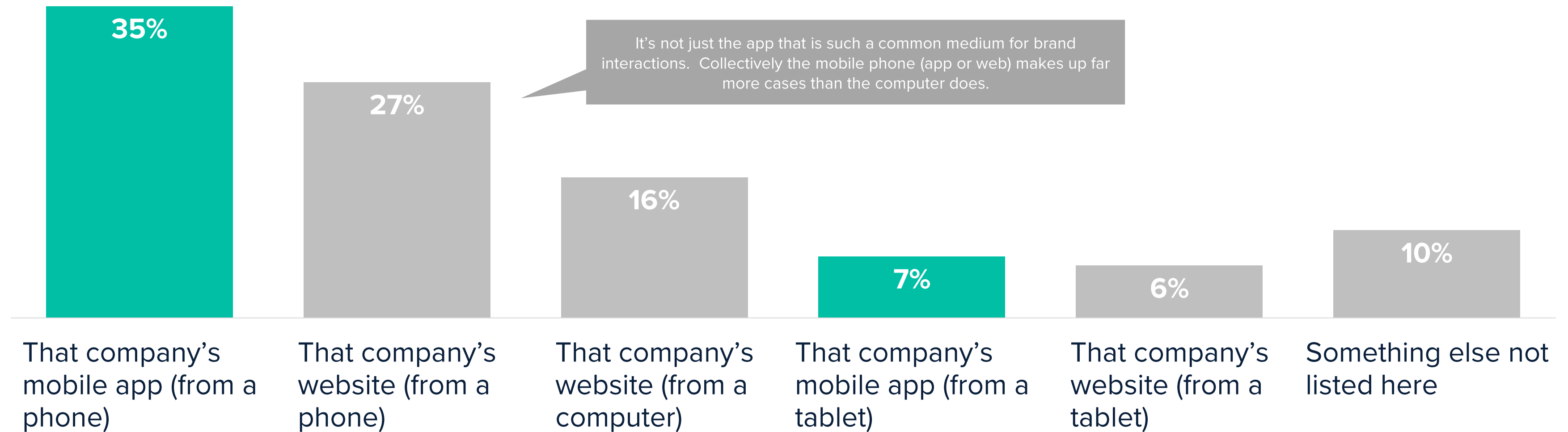


# Apps closely rival websites for brand interactions

The single most common medium for recent company digital interactions is mobile app from a phone.

## Most recent digital interaction w/ a company: Primary method used

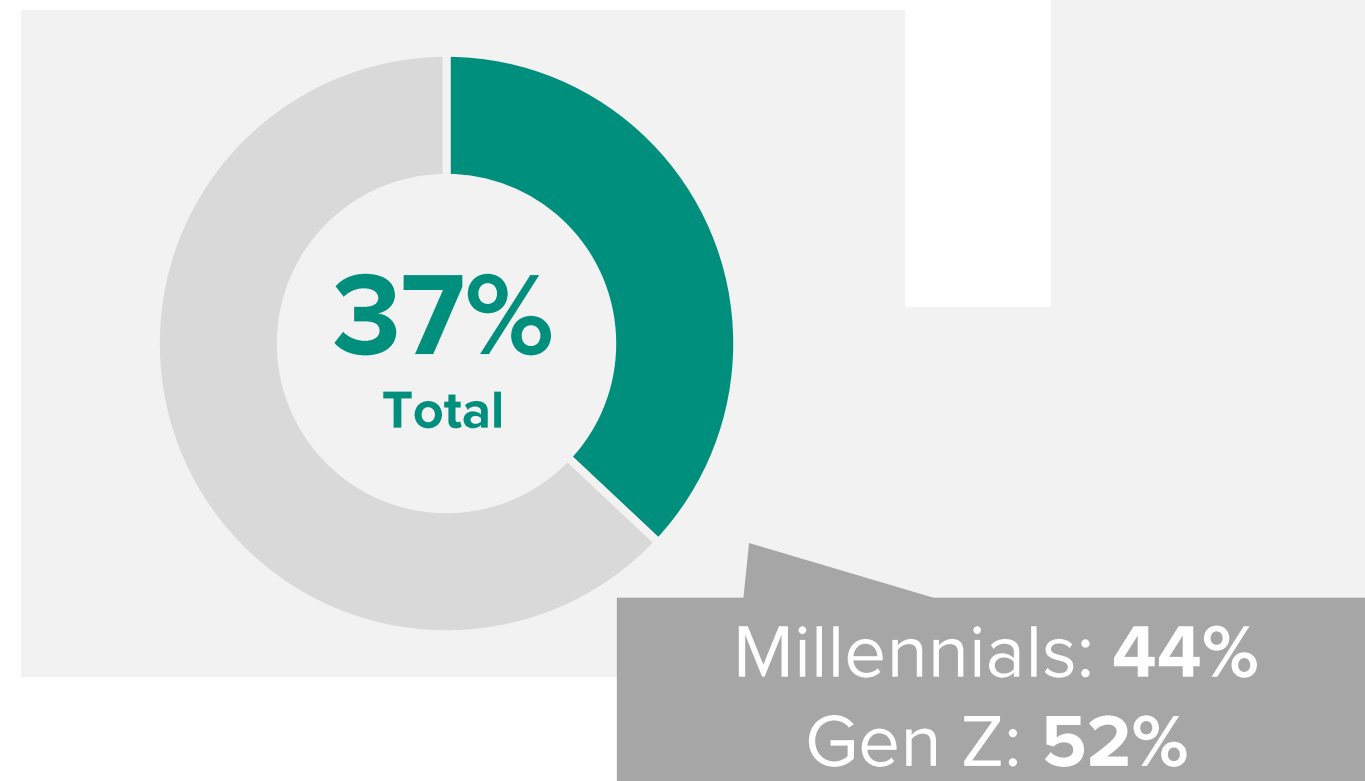
Think of the last time you interacted with a company through a digital channel (exclude cases where you were simply browsing on social media). During that last time you interacted with the company through a digital channel, which channel was it? Select the choice that best applies.



# If the app is just one of multiple channels used in an interaction, in-person is also common

It ranks highest among the sizeable 37% of interactions that involve a mobile app, but not only a mobile app.

**% of app users who also interacted via another channel on that occasion**



**Of multichannel experiences, % by channel**

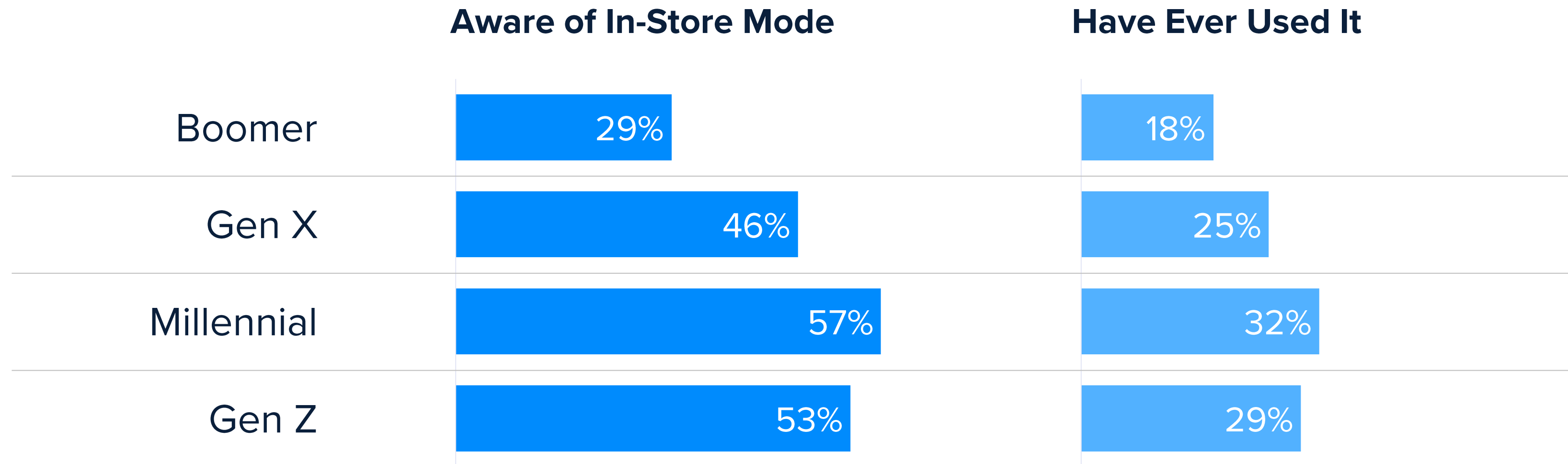


# Millennials are most likely to be aware of, and have knowingly used In-Store mode

Still, no generation has a majority with experience knowing using In-Store mode.

## In-Store Mode Prevalence

Are you familiar with mobile apps that have “in-store mode”?

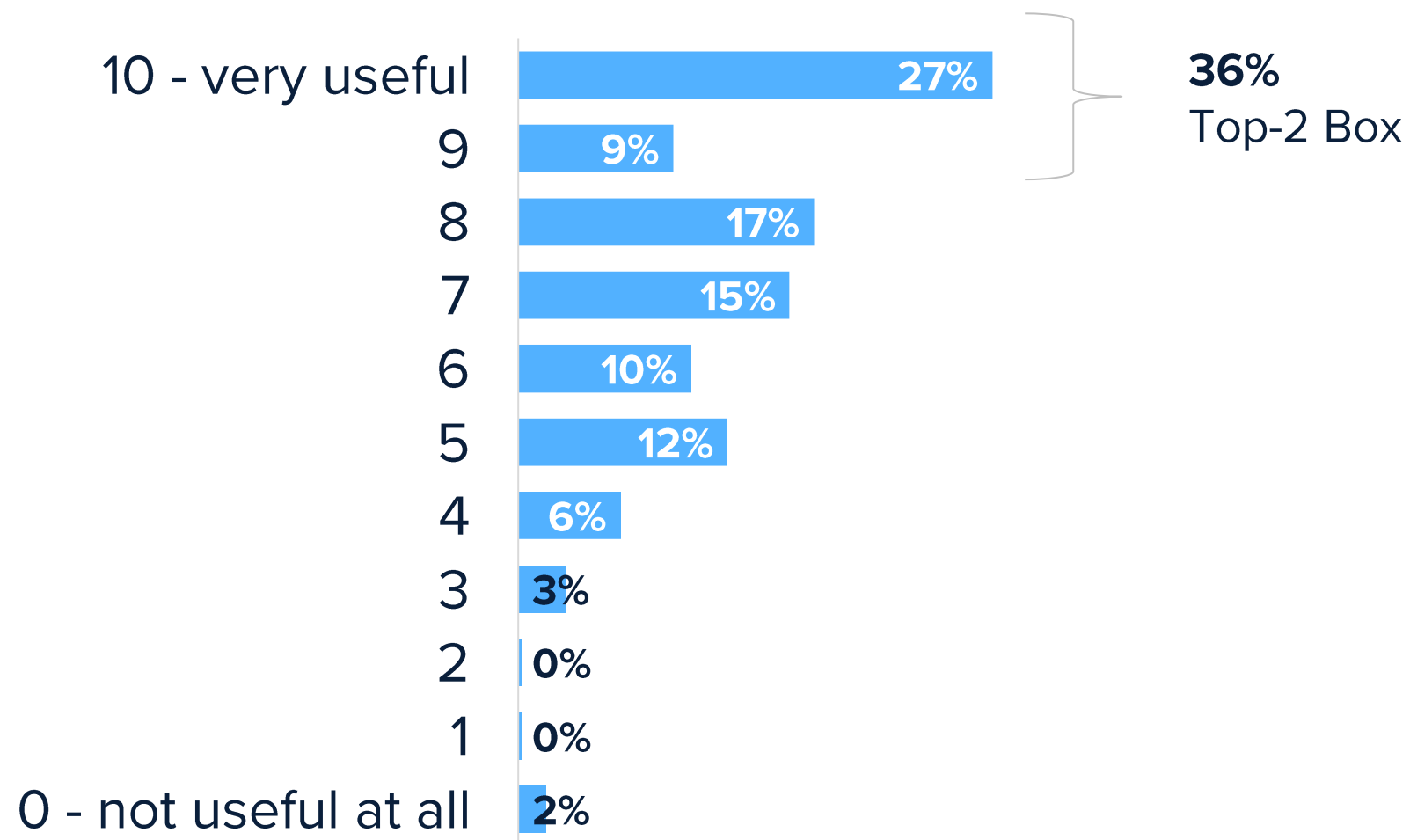


# Many users are satisfied with in-store mode as-is, but also have ideas for improvements

More real-time information, reduced glitches, and more discounts are especially popular user-generated ideas

## Usefulness rating: In-Store Mode

How useful do you find “in-store mode”? Among prior users.



## Free response themes: What would make In-Store Mode better?

- 1 More real-time, accurate information about in-store items
- 2 Glitches and slow loading
- 3 Show more in-store discounts / offers
- 4 Privacy & security
- 5 Nothing / satisfied as-is

## **Trend #3:**

Brands need to commit to digital to capture younger buyers — but caution is necessary



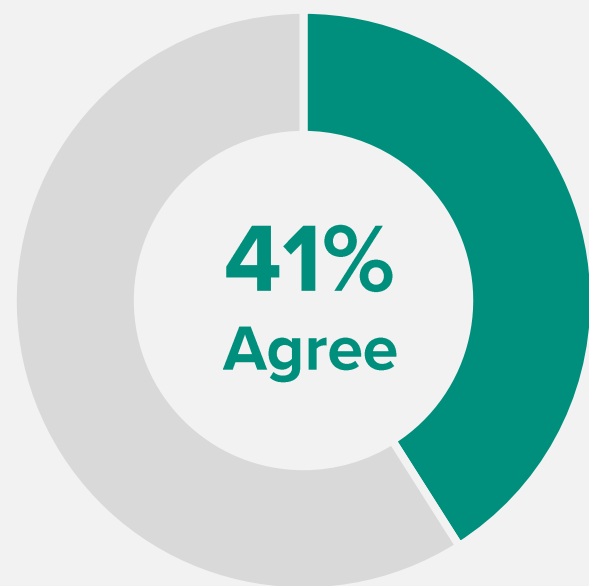
**Insight #1:**  
Social plays a key  
role in discovery for  
younger buyers



# Brand social media presence is increasingly important, even vs. last year

Generative AI tools may become the next frontier for product discovery as well.

“Social media is playing a bigger role in how I find out about products and brands now than it did a year ago”



## % selecting true, by statement

I have found out about a new product or brand by seeing content on Facebook

42%

I have found out about a new product or brand by seeing content on TikTok

35%

I have found out about a new product or brand by seeing content on Instagram

33%

I have tried using an artificial intelligence tool like ChatGPT (for any reason)

29%

I have tried using an artificial intelligence tool like ChatGPT for ideas / lists of things to buy or where to shop

22%

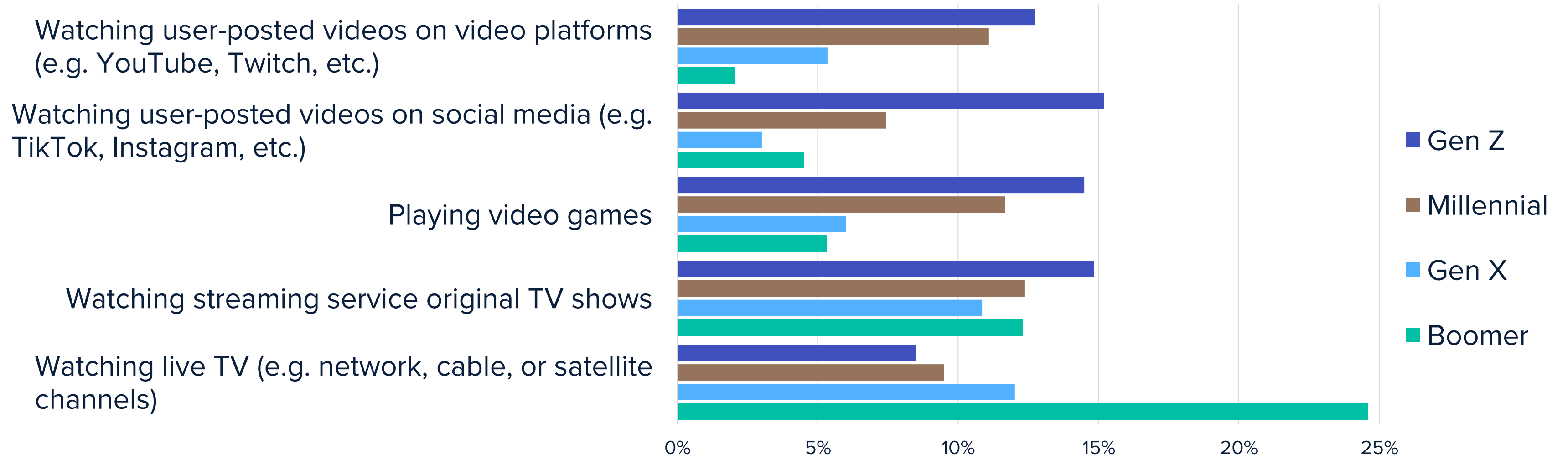


# Reaching Gen Z means being visible on user-generated content platforms

They are more likely to spend 15+ hours per week on video platforms like YouTube, Twitch, or TikTok than watching regular TV.

## % saying they average 15+ hours per week on given activity

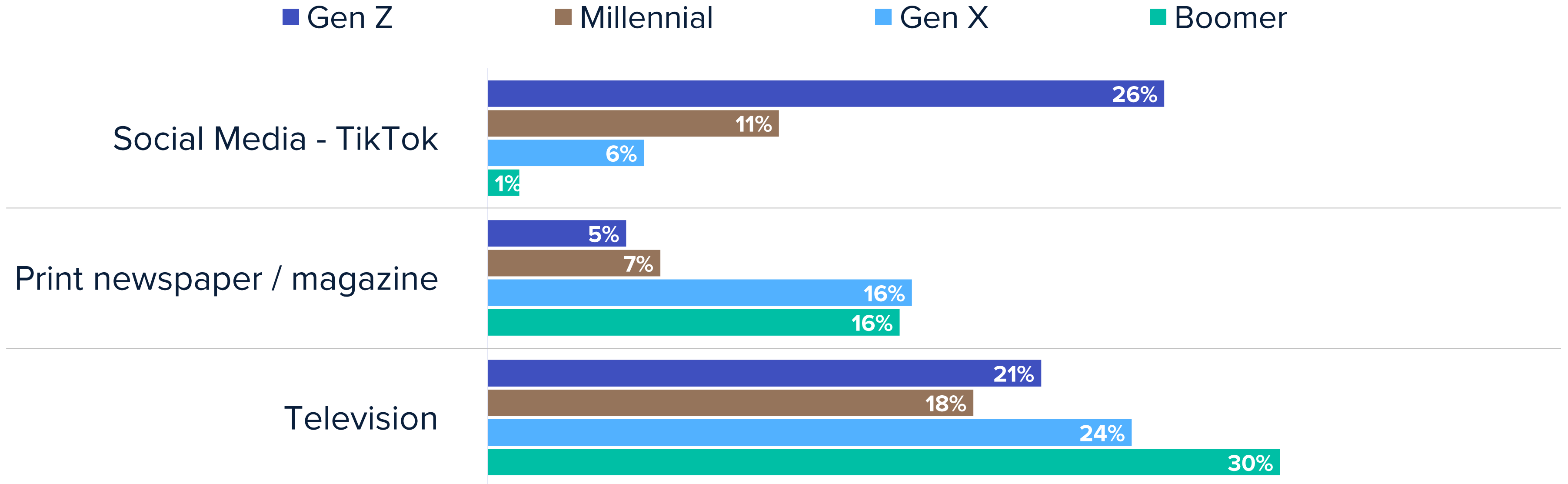
For each of the following, select the choice that is your best estimate of how much time you spend per week on average.



# These generational skews exist for product / offer discovery for major shopping occasions

## Expected Black Friday / Cyber Monday deal discovery: Generational cuts

You mentioned that deals running during Black Friday / Cyber Monday will likely play a role in where you choose to shop. From where do you expect you will find out about these deals at specific stores? Select channels listed (out of 20 total)





Q&A



Thank You